

1977



DEPARTMENT OF THE ARMY
HEADQUARTERS, 181ST TRANSPORTATION BATTALION
APO NEW YORK 09166

15 JAN 1978

AETVSC-TB-HHD

SUBJECT: Annual Report of Historical Activities, 1 Jan 77 - 31 Dec 77

Commander
181st Transportation Battalion
ATTN: AETVSC-TB-S3
APO New York 09166

1. Personnel and Administration:

- a. Commander: LTC Bernard J. Clark 1 Jan 77 - 17 Jan 77
LTC Roger J. Tancreti, Jr 18 Jan 77 - 31 Dec 77

b. Key Personnel:

(1) Executive Officer:

MAJ Charles N. Bullard 1 Jan 77 - 3 Jul 77
MAJ Hubert G. Smith 8 Jul 77 - 31 Dec 77

(2) Command Sergeant Major:

CSM Ralph L. Campbell 1 Jan 77 - 30 Sep 77
CSM John R. Bayroth 1 Oct 77 - 31 Dec 77

(3) S1/Adjutant:

CPT David M. Newlin 1 Jan 77 - 31 Dec 77

(4) Assistant Adjutant:

1LT Michael R. Thompson 1 Jan 77 - 12 May 77
1LT Nathaniel Gibson 6 Jun 77 - 1 Sep 77

(5) S2/3 Officer:

MAJ Paul E. Boyd 1 Jan 77 - 31 Dec 77

(6) Assistant S2/3 Officer:



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CPT Patrick M. Oatley	1 Jan 77 - 25 Aug 77
1LT Larry R. West	1 Oct 77 - 31 Dec 77

(7) S4 Officer:

CPT Kipley M. Gerke	1 Jan 77 - 15 Feb 77
1LT Nathaniel Gibson	16 Feb 77 - 10 Apr 77
CPT Claude D. McKinney	11 Apr 77 - 31 Dec 77

(8) Battalion Maintenance Technician:

CW3 Edsel L. Sizemore	1 Jan 77 - 7 Apr 77
CW3 Donald L. Andrews	6 Jul 77 - 31 Dec 77

(9) Commander, HHD, 181st Trans Bn:

CPT David M. Newlin	1 Jan 77 - 15 Jan 77
CPT Patrick M. Oatley	16 Jan 77 - 25 Aug 77
CPT David M. Newlin	26 Aug 77 - 10 Oct 77
CPT Claude D. McKinney	11 Oct 77 - 15 Nov 77
CPT David M. Newlin	16 Nov 77 - 31 Dec 77

(10) Det Sgt, HHD, 181st Trans Bn:

SFC Clarence W. Ziegler	1 Jan 77 - 27 Mar 77
SSG Marvin E. Spath	28 Mar 77 - 31 Dec 77

c. The operational strength of the Headquarters and Headquarters Detachment as of 31 December 1977 was 6 Officers, 1 Warrant Officer, and 38 enlisted personnel.

d. There was 1 Special Court Martial initiated during the calendar year. The charges were dismissed for lack of evidence and speedy trial and for illegal jurisdiction. There were 30 Non-judicial punishment actions taken UP of Article 15; 24 Company Grade and 6 Field Grade.

e. N/A

f. There were a total of seven reenlistments in the Headquarters and Headquarters Detachment for the calendar year 1977. This totaled 175% of the HHD objective for the year. There were no Bars to Reenlistment initiated or withdrawn.

g. There was one Chapter 16 Administrative Discharge during calendar year 1977.

h. During calendar year 1977 there were 3 Army Motor Vehicle (AMV) accidents, 5 Privately Owned Vehicles (POV) accidents and one personal injury. Six of the eight accidents were driver fault accidents. All of the drivers were considered for enrollment in the Remedial Driver Training Program.

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i. The areas of human relations were furthered during the year by more effective use of the Command Information Class and the Commander's Module of the DRRI series of Instruction. There were a total of 2 Meritorious Service Medals, 7 Army Commendation Medals, 15 3d SUPCOM COA, 5 Battalion COA, and 5 Good Conduct Medals awarded.

j. The curtailment of the mandatory drug testing program in the Army reduced the use of the urinalysis test to a Command Referral situation. 2 individuals were referred to the CDACC program for drug abuse; 1 was declared a rehabilitative success, the other was declared a failure. One individual was referred for alcohol abuse and was declared a rehabilitative success.

k. Community Relations were enhanced by participation in the Community Christmas program whereby soldiers were treated to Christmas in German homes.

2. INTELLIGENCE:

a. Border Operations: Since the 181st Transportation Battalion does not operate near the Soviet border, this portion is not applicable.

b. No security incidents violating the security of the Installation were noted; however, various incidents within the Federal Republic caused the installation to adopt increased security measures for the latter half of the year.

c. There were no significant Anti-American activities during the year.

3. OPERATIONS AND TRAINING:

a. The Battalion provided transportation support to the 5th US CORPS and Non-divisional units throughout the year, with an overall increase in miles driven of 265,878 over 1976. The Express Delivery Service supported by the Battalion, which provides delivery of supplies and repair parts from Kaiserslautern to twenty (20) WKS throughout central Germany, enjoyed another year of timely, responsive operation. The GS Base CONCEPT was initiated during calendar year 77, and involves dedicated transportation support to the 8th Maintenance Battalion, which operates the GS Base out of Grossauheim Kaserne, Hanau. This operation involves the distribution and return of repair parts, class VII, and DX maintenance repairable items for rebuild and return to the supply system.

b. The Battalion participated in and provided support for the following Support Command or higher level exercises during calendar year 77.

(1) Wintex, 21-25 Feb WINTEX 77 provided a means for the Battalion to further its GDP planning, exercise its BEWT challenges, establish standard operating procedures for the Rear Area Operation Center, and test communications effectiveness. Additional valuable training was gained through identification and resolution of areas of concern in S1/S4 operations.

(2) CERTAIN FIGHTER 77, 11 April thru 13 May: The Battalion participated in and provided support for the 5th US CORPS exercise during the period of 11 April thru 13 May 77. The Battalion supported the deployment/redeployment of Orange and Blue Forces, provided highway transport augmentation support to 5th US CORPS/3d Support Command units as directed by MCC, and supported a test of Class I resupply to the MBA. The Battalion supported the exercise from field locations in Darmstadt, Hanau, and Lampertheim, which enhanced the total exercise benefit to the Battalion by allowing for more realistic training in the accomplishment of the exercise objectives.

(3) WILDFLECKEN 77, 10 thru 25 May 77: The 181st Transportation Battalion conducted field training at Wildflecken Training Area (WTA) from 10 May thru 25 May 1977. The objectives of the training were to enhance combat readiness of the Battalion, sharpen basic combat skills of the individual soldier, and test the units ability to conduct field operations. A total of 404 personnel and 201 vehicles convoyed from Mannheim to WTA. Training was accomplished in NBC Training with a Country Fair evaluation, weapons familiarization on the M60 and M203, qualification on the M16, and other training in basic soldier and motor transport skills. Unit ARTEPs were conducted over a 6 day period, with each unit being evaluated in accordance with ARTEP 55-17. All training objectives for WTA were met with satisfactory results. Problems encountered were few and had no effect on achieving the Battalion objectives.

(4) REFORGER 77, 7 thru 18 Sep 77: The Battalion mission was to establish and operate a RAOC with a cell of the 27th Support Center (NYNG) in CPX CARRY THROUGH. To support REFORGER transportation requirements as directed by 3d SUPCOM MCC, and to billet and support REFORGER personnel at SAMUEL J. TURLEY BARRACKS as directed by the Mannheim Community Commander. REFORGER 77 provided a means for the 181st Transportation Battalion to host and work with an element (cell) of the 27th SUPPORT CENTER RAOC (NYNG). The participation of the 27th and the 181st Battalions in a joint RAOC during CPX CARRY THROUGH enabled personnel from both units to gain valuable experience in the following areas:

- (a) Communications and message preparation and handling.
- (b) RAP procedures for determining RAS and ADC potential and employment.
- (c) Analysis and vulnerability of critical areas.
- (d) RAP employment under the old FM 31-85, and the new Draft FM 31-85, which emphasizes MP utilization for dedicated RAS forces. The exercise was meaningful and mutually beneficial and enhanced the combat readiness of both units.

c. Battalion Level Field Exercises throughout calendar year 1977 were conducted in conjunction with Major Field Exercises and by the Battalion at LTA (Lampertheim Training Area). Exercises were conducted in conjunction with FTX CERTAIN FIGHTER in April, and during WTA (Wilflecken) training

in May. FTX's in June and July were conducted by the Battalion with all units at Lampertheim Training Area. These FTX's were to follow-up the Unit ARTEPS conducted during Wildflecken, and concentrated on areas identified as needing additional emphasis and training. These field training exercises enhanced the combat readiness of the Battalion, and provided a means to train individual soldiers in basic and MOS related skills, as well as prepare for SQT. Specialized training in the following areas was also conducted during CY 77:

(1) HELIBORNE RAP: A V CORPS mandatory quarterly requirement, initiated during the third quarter of FY 77, has been accomplished during the July, August, and November Battalion FTX's. This training gives RAP members valuable experience in heliborne assault, insertion, and extraction procedures, thereby broadening their effective deployment capabilities.

(2) PLATOON CONFIDENCE TRAINING: A four week course presented at Bad Toelz by the Seventh Army Training Center (Special Forces) gave members of a composite platoon from this battalion a chance to compete against trained combat platoons in all aspects of combat skills/techniques. The Battalion platoon finished third out of five, the first time for a CSC element.

d. Further development and update of the Battalion General Deployment Plan (GDP) was made throughout calendar year 77. Terrain familiarization, communications, tests/exercises, site recon for identification and familiarization of key areas and supply points for access of transportation support operations, and training over actual road networks was accomplished. Other areas of GDP were exercised and refined through FTX/CPX analysis, to provide for continued progress and improvement in all areas.

e. No units were activated/deactivated during calendar year 77.

f. The MTOE of the HHD was changed on 21 October 1977 to reflect the "H" series TOE of the Active Army. The ALO of the HHD remained the same but certain personnel changes were made which reduced the number and rank of the authorized spaces. Other changes were made in the equipment authorization, particularly in the Communications Section, which were challenged to the 3d Support Command on the basis of inability to perform the mission without the required assets.

g. No permanent moves were made by any elements of the HHD.

h. The HHD received an ORTEP on 6 Dec 77 and attained a SATISFACTORY rating. The ratings and specific information regarding the ORTEP are classified. Preparation for a ARTEP to be given to the HHD in 1978 was conducted on 21-25 Feb; 28 Apr-6 May; 9-25 May; 14-16 June; 19-20 July; and 7-11 Nov, and will continue in all FTX/Readiness Test exercises throughout calendar year 78.

i. Weapons Qualification/Familiarization was conducted each quarter throughout calendar year 77 and allowed a high percentage of assigned personnel to maintain qualification/familiarization readiness.

(1)	21-25 Feb	M-16	65% familiarization
(2)	9-25 May	M-16, M-60, M-203	75% qualified
(3)	21-25 Nov	M-60	100% crew familiarization
(4)	12-16 Dec	M-16	50% qualification
(5)	12-16 Dec	45 Caliber	60% familiarization

j. NBC confidence training, conducted two hrs each week to allow individual soldiers to become accustomed to working for extended periods of time with their M17 protective mask in place, was initiated in Feb, and is a regular part of the weekly training program.

k. SQT preparation was initiated during calendar year 77, and as information has become available it is disseminated to the individual soldiers. The soldiers manuals for each MOS were distributed as they were received. Training tasks in common basic skills were identified early and extracted from the 11 series MOS manuals to allow the Battalion to get a jump on SQT prior to receipt of our MOS related manuals. As the MOS related manuals became available these MOS tasks were also incorporated in the training program and conducted in weekly training requirements. Low density MOS areas were consolidated under S-4, Bn Maintenance, or Bn Communications and intensified training was initiated.

l. No special schools were conducted during the calendar year.

m. One individual in the HHD participated in Adventure Training from 17-28 Oct 77. The training was held at Bad Toelz, Germany. The 181st Transportation Battalion was the first transportation battalion to complete the Platoon Confidence Training with a composite platoon.

4. LOGISTICS:

a. The Communication Section received new radio power supplies and an additional 5/4 ton truck during the month of November. No special training was required for the operation of this equipment.

b. No significant changes to basic loads occurred. Permission was sought and granted to maintain basic ammunition loads in the arms rooms.

c. Transportation of the Battalion is not a significant problem area. The HHD is mobile and has encountered no problems in its own movement during the year.

d. Maintenance problems in the HHD are one of the major concerns because of the age and mileage of the Battalion's vehicles. The following actions were taken by the Battalion Maintenance Section to improve the overall maintenance posture of the HHD and the Battalion:

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(1) A Bn SMART Team was developed to assist each company with unannounced inspections or exceptional maintenance problems.

(2) A self-help side board repair program was developed to repair all damaged side boards in the Battalion.

(3) A Bn Maintenance Inspection was developed to keep the Commander informed of all states of maintenance readiness in the Battalion.

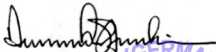
(4) An intensive tire inspection program was developed which resulted in the replacement of over 1337 worn and defective tires for a total cost of \$106,595.

5. CIVIL AFFAIRS AND COMMUNITY RELATIONS:

a. As the Installation Coordinator for Turley Barracks, an intensive upgrading program for the control of Troop Diversions was initiated resulting in a reduction of reportable diversions from 33 to 19.

b. The Turley Barracks Chaplin, CH (MAJ) Juan Flores, departed on PCS in July. The current Chaplin, Rev. Miklos Szolga, arrived in September 77.

c. There were no formal complaints against US Forces or personnel during the calendar year.



DAVID M. NEWLIN
CPT, TC
Commander